

**Population Outcomes Board – workshop with Deloitte on ‘Shaping our Future’ Programme**

<p><b>Meeting Details</b></p>	<p><b>Name of Meeting</b> Population Outcomes Board – workshop with Deloitte on ‘Shaping our Future’ Programme</p> <p><b>Date of Meeting</b> 18 December 2019</p> <p><b>Third Sector Representative</b> Lucy Graham, Forum Central</p>
<p><b>Key Issues / Themes / Messages</b></p>	<p>Leeds CCG are working with Deloitte on a programme called ‘Shaping our Future’, with the aim of supporting Leeds CCG’s move towards the role of strategic commissioner.</p> <p><b>Why?</b></p> <ul style="list-style-type: none"> <li>- National Drivers – NHS Long Term Plan</li> <li>- Continual Improvement</li> <li>- Need to make better use of resources/assets and strengths in Leeds Health and Care system in order to address health inequalities and deliver better health outcomes for the people of Leeds.</li> <li>- Great focus on prevention and wider health determinants and need for system to deliver at scale – current CCG structure presents a barrier to this.</li> <li>- Need to move away from fragmented care, to more integrated services.</li> <li>- Current system is too reactive, need to be in a position to think longer term about transformation.</li> </ul> <p><b>What are they hoping to achieve?</b></p> <ul style="list-style-type: none"> <li>- Moving towards being able to plan and commission more strategically at scale</li> <li>- Providers to have increased autonomy and flexibility. Less competition.</li> <li>- Focus on delivering outcomes that matter most to people.</li> </ul> <p><b>What might this look like?</b></p> <p>System integration/population health management approach as an enabler for strategic commissioning and better achieving outcomes</p> <ul style="list-style-type: none"> <li>- Increased strategic/proactive commissioner role of CCG is supporting providers to work better together to</li> </ul>

	<p>achieve agreed health outcomes</p> <ul style="list-style-type: none"> <li>- Role of Leeds CCG likely to become more about facilitation/networking/relationship management/building organisational development and culture than current role around contract management and procurement.</li> <li>- In time, the work around system integration may move wholly or partly to providers.</li> </ul> <p>Deloitte provided an example from Staten Island.</p> <p>Questions raised:-</p> <ul style="list-style-type: none"> <li>- How to achieve this shift and change the system while still delivering on existing activity (as required)?</li> <li>- Role of third sector/communities...how are voices/perspectives being heard.</li> </ul> <p><b>Next Steps</b></p> <ul style="list-style-type: none"> <li>- Dec - Workshops happening with Leeds CCG staff</li> <li>- Jan/Feb – external engagement (including interviews with PEG members, meeting with GP Confederation, Third Sector etc.)</li> <li>- End March – working towards finalized new operating model.</li> <li>- Sumer 2020 – ongoing development work on new model.</li> </ul>
<p><b>Key Actions of Third Sector Representative</b></p>	<p>Arrange for Leeds CCG and Deloitte to present at next Forum Central Health and Care Leaders Network, 5 February 2019, The Vinery Centre.</p> <p>Work with Katherine Sheerin (Leeds CCG) to identify other opportunities for Third Sector involvement and influence in this work.</p>